

1. Treasury connected: Optimising stakeholder engagement

New technologies and unprecedented scenarios brought about by the pandemic have transformed the way corporate treasurers are connecting with key stakeholders – from customers to financial partners to suppliers. Research led by The Economist Intelligence Unit (EIU) reveals how treasurers' expectations and engagement with key stakeholders are evolving.

The continued acceleration of e-commerce and expansion of digital business models pivots the Treasurer's focus from inward-looking process and logistics, to the external client interface; with connectivity and customer-centric payment acceptance at the core.

In their interaction with financial partners – from fintechs to banks – treasurers are striking a balance between security needs and novel technologies. To optimise supply chain finance, treasurers are collaborating closely with procurement teams, exploring new platforms for real-time insights and to better support their providers. Together, these activities have transformed treasury from a back-office function to a core function in a business. How can corporate treasurers stay ahead? In this session, we will highlight The EIU's research findings and then turn to senior treasurers who share their experience and their take on the future.



Monday, 27th September 02:00 pm - 03:00 pm BST



Ole Matthiessen Global Head of Cash Management Deutsche Bank AG



Melanie Noronha Senior Editor The Economist Intelligence Unit



Can Balcioglu Head of Global Risk & Legal Entity Management, Treasury PayPal



Bob Novaria EuroFinance Tutor & Partner Treasury Alliance Group

2. Roundtable Discussion "Client Service Reimagined"

Over the last few years shifts in markets, business models and technology made Treasurers often lead fundamental change within the company. The Covid-19 pandemic has served as an accelerator in emerging financial services and retail trends, and most importantly, the digitalisation of client service. While banking is more complex and has been slower to change, corporate client service is now accelerating towards a future end-to-end client journey that is friction-free, faster, automated, digital and contactless.

In this session, leading Treasurers will have the opportunity to share their insights and opinions.



Tuesday, 28th September 08:00 am – 09:00 pm BST



Dennis de Weerdt Global Head of Client Implementations, Service & Connectivity Cash Management

Deutsche Bank Corporate Bank



3. The future of finance debate: banking is dead, long live banking

Are we truly in the midst of a financial revolution? Yes, a vast ecosystem of fintechs has emerged to exploit corporate and consumer demands for digital interaction with their money. Some of these, especially in payments (think PayPal, Alipay), short-term credit (think Klarna), and in peer-to-peer interactions (think wallets), make profits that would previously have gone to banks and credit card companies. But all of these start-ups rely upon infrastructure built and operated by banks. They are the ultimate in cherry-picking rentiers and their existence relies upon banks' reluctance to rekindle the spirit of collaboration that created, for example, SWIFT, VISA and consortium banking. That is changing: more than 30 of Europe's largest banks and credit card processors have announced an initiative to create a payments giant capable of shattering a US-dominated "oligopoly".

The project has the backing of the European Commission as well as the euro area's financial regulators. So, what about crypto and blockchain – is that the revolution? Well, governments are not going to let go of monetary control just like that. China's latest statements on bitcoin, as well as its reigning of Alipay's expansion into real banking, are just the most noticeable expression of regulatory unwillingness to allow the dismantling of the old financial order. In this session key players from each side of the debate will explain why their version of the future is the right one. You get to decide who wins.



Tuesday, 28th September 11:00 am – 12:00 pm BST



Christof Hofmann Global Head of Corporate & Payment Solutions

Deutsche Bank AG



Sara Castelhano MD & Head of Core Cash Management Product for EMEA J.P. Morgan



Ad van der Poel Co-Head of Product Management GTS EMEA

Bank of America



Karin Flinspach Regional Head, Transaction Banking, Europe & Americas Standard Chartered

4. The EuroFinance award runner-up for treasury management & process transformation: Roche

Facing the same need to increase cash visibility in Treasury and although an API solution might have seemed obvious, Roche found a simpler route to the live bank balances it was seeking to complement its earlier in-house bank and virtual account initiatives as it builds an almost real-time treasury. This alternative – intra-day statements with the same content and accounting standard as an end-of-day SWIFT MT940, unlike an API or interim SWIFT MT942 message, and consistent with the future Camt.053 XML format – gives the Swiss pharma giant full visibility over its collections and highlights early payments.

In this session Roche will talk about its process transformation that allows Treasury to act as true business partner, implementing a fully ERP integrated end to end process, which helps in the end their patients.



Tuesday, 28th September 12:00 pm – 01:00 am BST



Stefan Windisch Senior Cash Manager, Treasury Operations Roche



Adrian Rogers
Senior EuroFinance Tutor & Director
ARC Solutions

5. The EuroFinance award for risk management and resilience: Coca-Cola EuroPacific Partners

Behind the headlines of a drawn-out and bid, the €6bn cross-border acquisition that created Coca-Cola EuroPacific Partners (CCEP) this spring was underpinned by a sophisticated currency and interest rate risk management strategy. The deal might easily have failed. So to limit potential downside the company put in place a deal-contingent hedging package.

This covered both its Australian dollar exposure on the target (Coca-Cola Amatil) and its interest rate exposure on the borrowing to fund the deal if it went through – and was able to accommodate both a credit downgrade and the eventual higher price shareholders demanded. Here, Coca-Cola EuroPacific Partners share their story.



Tuesday, 28th September 12:00 pm – 01:00 pm BST



Cigdem Gures Erden VP, Treasurer Coca-Cola European Partners



6. e-Treasury 2.0: centralisation and innovations in pandemic times

Global treasury standardisation and centralisation are challenging at the best of times. During a pandemic and continued uncertainty, these challenges are magnified. This rapidly growing company required very fast turn-arounds and because of COVID, digitalisation became a requirement not a priority and the way the treasury team worked needed to change. With the need to keep process flexibility, the company is building a treasury that need to survive well during the pandemic times (newly defined treasury fundamentals, simplified cash visibility and team centric approach) and offered real-time cash balances, automatic reporting and innovative tools (pooling, APIs, instant and real-time payments).

The solution showcases how partnerships, both with the business and with external partners like banks and fintechs, giving the company a host of tailored solutions in visibility, payments, accounts and FX.



Tuesday, 28th September 3:00 pm – 04:00 pm BST



Kamil Zmorzyński Global Head of Treasury SumUp



Galina Kersten
Director, Head of FinTech & Platform
Sales Germany
Deutsche Bank AG

7. Linking finance to ESG agendas: practical examples from a world class leader

This session looks at a pioneering steel engineering company that has aligned itself with the demands of the future and the changing nature of the industry. Climate change has forced many steel companies to address the ESG agenda but Primetals Technologies, a joint venture between Mitsubishi Heavy Industries and other partners, has led the way with an early focus on sustainability that carries right through to the company's financial management and its landmark hedging concept linking currency options to sustainability goals. Put into place last year, the hedging agreement enables Primetals to hedge its currency risk with FX options with its bank over a four-year period. If the company fails to meet the agreed sustainability targets, Primetals Technologies pays a predefined sum to a contractually defined non-government organisation.

The Head of Group Finance, Primetals Technologies Treasury, Jeremy Hamon will profile the Primetals' finance journey over a five year period from no people or bank accounts to a state of the art treasury with cloud-based TMS, a payment factory and AI capabilities in operations like fraud prevention. Hamon's presentation also shows the way forward for sustainability in the treasury and the other products they are developing for the finance team that are linked to ESG goals.



Tuesday, 28th September 04:00 pm – 05:00 pm BST



Jeremy Hamon Head of Group Finance, CFO, Primetals Technologies Treasury GmbH

8. Reinforce your payment fraud defence through the power of community

Every single day finance and treasury practitioners learn through bitter experience that digital payments fraud is getting more and more advanced. The vast majority of today's technology-oriented attacks, particularly those that target large enterprises, are led by sophisticated, well-resourced and innovative fraudsters attempting to breach company defences. How can you tackle this growing threat and mitigate the risks? The answer is a multifaceted, community-driven approach to payments security, encompassing both payment fraud prevention and detection. In this session, the panel will show how innovative data sharing among a community enables real-time fraud detection and can tackle man in the middle attacks or fake invoice attempts. See how intelligent fraud prevention by leveraging the intelligence of the crowd increases security and flexibility and how this holistic approach helps companies to stand up against sophisticated and subversive fraudsters.



Thursday, 30th September 04:00 pm – 05:00 pm BST



Andreas Lützelschwab Head of Corporate Finance & Investor Relations

Swissgrid AG

Erol Bozak

Deutsche Bank AG



Jörg Wiemer Chief Strategy Officer & Co-Founder Treasury Intelligence Solutions GmbH



Chief Product Officer & Co-Founder Treasury Intelligence Solutions GmbH



Stefan Fruschki Cash Management - Head of Transaction Surveillance



9. Treasury transformation for growth companies

Wieland is at the heart of the major trends shaping the world today: recycling, urbanisation, globalisation and digitisation. The €5bn group is a copper and copper alloy specialist with a broad product and service portfolio that provides its customers with solutions for automotive, electronics, refrigeration, air conditioning, electromobility, connectivity and electrical equipment. In this session, Wieland will profile its treasury function and how significant growth via M&A in North America led to a diverse cash management structure with multiple banks and different processes that demanded a consolidation in order to leverage efficiencies. The consolidation project reduced the number of its banks and onboarded SAP and SWIFT. The successful North American roll-out was based on experiences of smaller roll-outs in Europe and further regions are already scheduled. This session will look at those transformations.



Friday, 1st October 12:00 pm – 01:00 pm BST



Fabian Schwarz
Director Treasury &
Corporate Finance / AR
Wieland Group



Katrin Steinbach Team Leader Global IT Finance & HR Wieland Group

Disclaimer

This document is for information purposes only and is designed to serve as a general overview regarding the services of Deutsche Bank AG, any of its branches and affiliates. The general description in this document relates to services offered by Corporate Bank of Deutsche Bank AG, any of its branches and affiliates to customers as of September 2021, which may be subject to change in the future. This document and the general description of the services are in their nature only illustrative, do neither explicitly nor implicitly make an offer and therefore do not contain or cannot result in any contractual or non-contractual obligation or liability of Deutsche Bank AG, any of its branches or affiliates.

Deutsche Bank AG ("Deutsche Bank") is a joint stock corporation incorporated with limited liability in the Federal Republic of Germany, with its head office in Frankfurt am Main where it is registered in the Commercial Register of the District Court under number HRB 30 000. Deutsche Bank is authorised under German banking law. The London branch of Deutsche Bank is registered in the register of companies for England and Wales (registration number BR000005) with its registered address and principal place of business at Winchester House, 1 Great Winchester Street, London EC2N 2DB.

Deutsche Bank is authorised and regulated by the European Central Bank and the German Federal Financial Supervisory Authority (BaFin). With respect to activities undertaken in the UK, Deutsche Bank is authorised by the Prudential Regulation Authority with deemed variation of permission. It is subject to regulation by the Financial Conduct Authority and limited regulation by the Prudential Regulation Authority. Details about the Temporary Permissions Regime, which allows EEA-based firms to operate in the UK for a limited period while seeking full authorisation, are available on the Financial Conduct Authority's website.

If you are a client of Deutsche Bank located in the European Economic Area, unless you have agreed otherwise in writing with Deutsche Bank, services (<u>including the provision of financing</u>, <u>if any</u>) will be provided to you by <u>or on behalf of</u> Deutsche Bank's Frankfurt head office.

Copyright © September 2021. Deutsche Bank AG.

